

1 Sector reform and regulatory framework

Geographic focus

- Global Central Asia and West Africa (policy level)

Strategic focus

- Harmonised reform methodologies for road transport
- Development of diagnostic frameworks across reform areas
- Implementing guidelines and private-sector compliance tools
- Translation and dissemination of WB–IRU reform guide

Resource mobilisation

- Policy & legal experts, institutional reform specialists, PMO

Timeline

- Q1 2026 - Q1 2027

Impact

- Stronger regulatory environment & improved governance and compliance



2 Establish national frameworks for training and certification of transport managers

Geographic focus

- Central Asia & Ivory Coast

Strategic focus

- Legal and institutional gap analysis for CPC managers
- Adaptation of training and certification packages
- Support to national training and examination bodies

Resource mobilisation

- Certified trainers, legal experts, national stakeholder engagement

Timeline

- Q1 2026 – Q4 2027

Impact

- Stronger governance of the road transport profession
- Improved operational and regulatory compliance
- Sustainable national certification systems



KEY OUTPUTS

- CPC managers training package (localised)
- Certified trainers and assessors
- National certification frameworks

3 Strengthen ADR compliance and dangerous goods transport training

Geographic focus

- Kazakhstan, Kyrgyzstan, Tajikistan and Uzbekistan

Strategic focus

- ADR legal and institutional assessments
- Adaptation of ADR training and certification frameworks
- TTT/TTA capacity building and national rollout
- ADR e-learning modules (Basic, Tanks, Class 1, Class 7)

Resource mobilisation

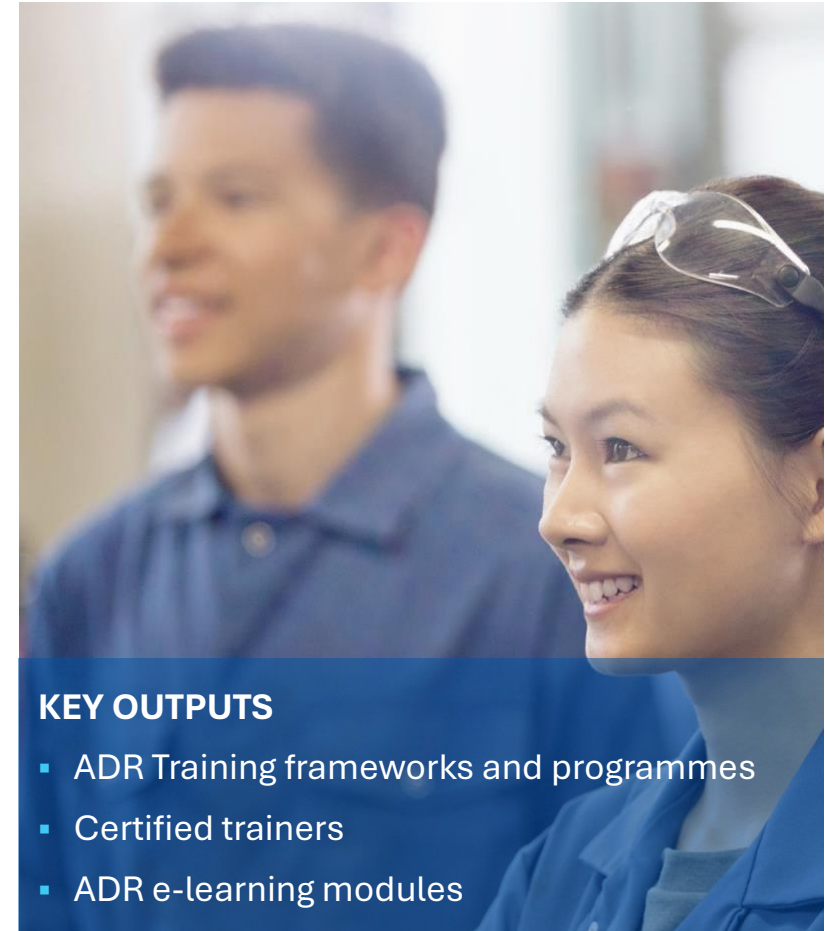
- Harmonised expert profiles across OP3–OP5, with ADR-specific expertise: ADR training and certification specialists, training system and capacity development experts, regulatory and compliance specialists, national trainers and training institutions

Timeline

- Q1 2026 – Q2 2028

Impact

- Professional and qualified workforce
- Improved transport service quality
- Safer and more reliable operations



KEY OUTPUTS

- ADR Training frameworks and programmes
- Certified trainers
- ADR e-learning modules

4 Upgrade driving licence systems to align with international standards

Geographic focus

- Central Asia, selected African countries / Senegal (reform use case)

Strategic focus

- Alignment of driving licence system reform and safety standards
- Digital examination and certification systems
- Diagnostic and audit tools
- Digital driving licence examination system

Resource mobilisation

- Harmonised expert profiles across OP3–OP5, complemented by OP4-specific expertise: Road safety and licensing specialists, training and certification system experts, digital and examination system experts, capacity development specialists

Timeline

- Q2 2026 - Q4 2028

Impact

- Stronger and more reliable licensing systems
- Better driver competence and road safety
- Modernised and more efficient systems



KEY OUTPUTS

- Driving license reference framework
- Training and examination materials
- Digital driving license examination tool

5 Develop harmonised professional driver CPC training frameworks

Geographic focus

- Kazakhstan, Kyrgyzstan, Tajikistan and Uzbekistan

Strategic focus

- Gap analysis CPC Drivers
- Adaptation training packages
- TTT/TTA programmes
- Support to national rollout

Resource mobilisation

- Harmonised expert profiles across OP3–OP5: CPC and certification specialists, Training system and curriculum experts, National trainers and certification bodies (ToT / TTA)

Timeline

- Q2 2026 - Q4 2027

Impact

- Stronger professional driver workforce
- Enhanced road safety and operational performance
- Sustainable national training systems



KEY OUTPUTS

- CPC driver training packages
- Certified trainers
- National rollout support

6 Promote use of digitalised transport documents (eCMR)

Geographic focus

- Uzbekistan, Kyrgyzstan (pilots)

Strategic focus

- Legal readiness and digital framework
- National eCMR roadmaps
- Sensitisation workshops and training sessions
- Pilot coordination

Resource mobilisation

- Legal experts, IT specialists

Timeline

- Q2 2026 – Q1 2028

Impact

- Paperless and transparent transport
- Improved efficiency and traceability
- Modernised transport systems



KEY OUTPUTS

- Legal and technical assessments
- eCMR roadmaps
- Pilot reports and recommended procedures

7 Assess and promote digitalisation of border crossing procedures

Geographic focus

- Konysbaeva (KAZ), Yallama (UZB), Kuryk port (KAZ), Alat (UZB), Farat (TKM), Turkmenbasy (TKM)

Strategic focus

- Map and assess border crossing procedures and bottlenecks
- Assess digital and data-driven tools supporting border facilitation
- Field missions at priority border crossing points
- Identification and prioritisation of digitalisation opportunities

Resource mobilisation

- Border and transit facilitation experts

Timeline

- Q3 2027 – Q4 2028

Impact

- Faster and more efficient border crossings
- Improved transparency and coordination
- Stronger corridor performance



KEY OUTPUTS

- Border digitalisation diagnostics
- Actionable recommendations to enhance digital facilitation

8 Integrate advance cargo information and e-queueing systems

Geographic focus

- Kazakhstan, Kyrgyzstan, Turkmenistan, Uzbekistan

Strategic focus

- Border process and risk-based facilitation
- Advance Cargo Information and digital transit
- Inter-agency coordination and operational improvement

Resource mobilisation

- Border and customs experts, digital transit specialists

Timeline

- Q3 2027 – Q4 2028

Impact

- Risk-based and smarter border management
- Reduced delays and increased predictability
- More secure and compliant trade flows



KEY OUTPUTS

- Assessment of national advance risk management tools
- Facilitate stakeholder engagement and formulate recommendations

9 Strengthen TIR compliance through capacity building

Geographic focus

- Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan

Strategic focus

- TIR compliance and secure transit
- Training and capacity building
- Targeted workshops
- Operational strengthening of procedures

Resource mobilisation

- TIR customs transit specialists
Training and capacity development experts

Timeline

- Q2 2026 – Q2 2027

Impact

- More secure and compliant transit
- Improved operational capacity
- Strengthened TIR system



KEY OUTPUTS

- Translated TIR materials
- Training workshops delivered

10 Promote sustainable and green transport solutions

Geographic focus

- Kazakhstan, Uzbekistan, Chile

Strategic focus

- Emissions modelling and pathways at micro level (AFEM)
- Emissions assessments at macro level (DRM)
- Green fleet and operational efficiency
- Energy transition and policy guidance

Resource mobilisation

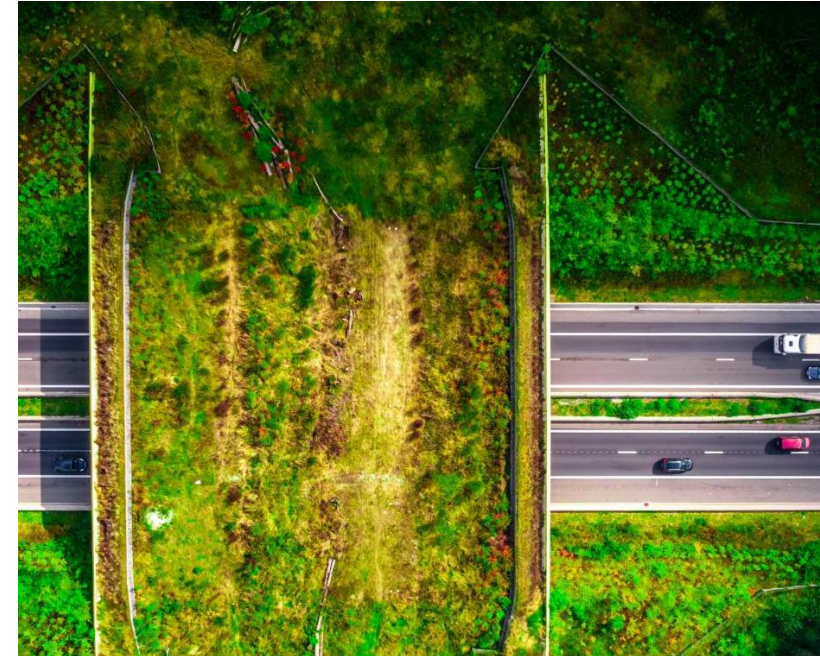
- Environmental experts, transport economists, modelling specialists

Timeline

- Q4 2026 – Q3 2027

Impact

- Reduced emissions and improved corridor efficiency
- Greener and more sustainable transport
- Contribution to climate transition



KEY OUTPUTS

- Decarbonisation diagnostics
- Efficiency and emissions assessments
- Policy and operational guidance

11 Ensure project visibility and achievements dissemination

Geographic focus

- Global

Strategic focus

- Communication and visibility
- Knowledge transfer and stakeholder engagement
- Capacity building and project sustainability

Resource mobilisation

- Communication experts, graphic design and media specialists

Timeline

- Q1 2026 – Q4 2028 (higher intensity mid-end project)

Impact

- Stronger project visibility
- Sustainable institutional capacity
- Long-term impact and replication



KEY OUTPUTS

- Visual identity and communication toolkit
- Assets (stories, visuals, media content)
- Webpage and digital outputs
- Knowledge products and publications
- Lessons learned and best practices
- Final project capitalisation package